

Education, Children & Families Portfolio Budget Monitoring Summary

2016/17 Actuals £'000	Service Areas	2017/18 Original Budget £'000	2017/18 Final Approved £'000	2017/18 Provisional Outturn £'000	Variation £'000	Notes	Variation Last Reported £'000	Full Year Effect £'000
EDUCATION CARE & HEALTH SERVICES DEPARTMENT								
Education Division								
Cr 141	Adult Education Centres	Cr 506	Cr 501	Cr 360	141	1	89	0
6	Alternative Education and Welfare Service	0	0	0	0		0	0
432	Schools and Early Years Commissioning & QA	372	386	418	32	2	110	0
5,481	SEN and Inclusion	5,864	5,878	5,583	Cr 295	3	Cr 57	0
38	Strategic Place Planning	0	93	95	2		0	0
26	Workforce Development & Governor Services	4	5	6	1		Cr 2	0
Cr 1,274	Education Services Grant	Cr 181	Cr 166	Cr 166	0	4	0	0
425	Access & Inclusion	139	177	185	8		Cr 21	0
Cr 1,134	Schools Budgets	Cr 1,282	Cr 1,282	Cr 1,312	Cr 30	5	0	0
245	Other Strategic Functions	127	94	102	196	6	163	0
4,104		4,537	4,496	4,551	55		282	0
Children's Social Care								
1,516	Bromley Youth Support Programme	1,454	1,415	1,248	Cr 167	7	Cr 105	0
1,147	Early Intervention and Family Support	1,042	1,048	686	Cr 362	8	Cr 87	0
4,041	CLA and Care Leavers	4,227	4,331	4,912	581	9	472	101
12,974	Fostering, Adoption and Resources	12,818	12,780	13,592	812	10	553	647
3,757	Referral and Assessment Service	2,981	2,910	2,833	Cr 77	11	24	0
3,056	Safeguarding and Care Planning East	2,405	2,416	2,176	Cr 240	12	Cr 223	0
4,020	Safeguarding and Care Planning West	3,645	3,724	3,874	150	13	Cr 17	0
2,825	Safeguarding and Quality Improvement	4,250	4,117	4,290	173	14	Cr 25	0
33,336		32,822	32,741	33,611	870		592	748
37,440	TOTAL CONTROLLABLE FOR EDUCATION & CHILDREN'S SERVICES	37,359	37,237	38,162	925		874	748
Cr 8,263	Total Non-Controllable	2,029	3,257	3,257	0		Cr 4	0
6,911	Total Excluded Recharges	6,428	7,309	7,309	0		0	0
36,088	TOTAL EDUCATION & CHILDREN'S SERVICES PORTFOLIO	45,816	47,803	48,728	925		870	748
Memorandum Item								
Sold Services								
Cr 134	Education Psychology Service (RSG Funded)	Cr 19	Cr 19	29	48	} 15	58	0
Cr 16	Education Welfare Service (RSG Funded)	Cr 35	Cr 35	7	42		43	0
11	Workforce Development (DSG/RSG Funded)	Cr 5	Cr 4	3	7		8	0
3	Governor Services (DSG/RSG Funded)	0	0	0	0		0	0
16	Community Vision Nursery (RSG Funded)	Cr 14	Cr 14	43	57		72	0
82	Blenheim Nursery (RSG Funded)	14	15	75	60		80	0
Cr 38	Total Sold Services	Cr 59	Cr 57	157	214		261	0

REASONS FOR VARIATIONS**1. Adult Education - Dr £141k**

The overspend in Adult Education is mainly due to the increased spend on sessional tutors and a decrease in the expected income. The overspend on sessional tutors (£107k) is due to an increase in the volume of non-fee paying courses targeted at disadvantaged adults and local communities. The main purpose of the community learning element of the ESFA grant is to provide provision to support vulnerable communities and any reduction in this priority area risks a reduction in the future allocation of the grant.

The Proportion of fee income generating provision reduced (by £42k) as part of the service restructure. Loss of specialist facilities has reduced the range of courses offered.

These overspends are being partly offset by an underspend of £8k on the running costs of the service

2. Schools and Early Years Commissioning & QA - Dr £32k

There is a pressure of £117k at the two in-house nurseries. This is due to the loss of the recharge from Children Social Care (CSC) following the change in the methodology used in its calculation. There is currently a review being undertaken to look at how the nurseries can be put onto a more stable financial footing and become more self sufficient.

Early Years Support has underspent by £33k that is due to the collection of additional income (£11k) and underspends on both Staffing (£5k) and running costs (£17k).

School Standards has underspent by £52k that is due to the collection of additional income (£23k) from Academies and underspends on both Staffing (£13k) and running costs (£16k).

3. SEN and Inclusion - Cr £295k

SEN Transport is currently forecast to underspend by £288k. This is due to underspends in staffing costs (£35k), the over collection of income (£89k) and a reduction in transport costs (£173k). These underspends are offset by the overspends to the other running costs (£9k).

The Education Psychologists have had issues recruiting to vacant posts in their team during the year. This has caused the statutory service that we are required to provide to be underspent by £72k and the Trading Service the service they offer to the Schools to be overspent by £48k due to the use of expensive agency staff to provide the service. This is a net underspend of £24k.

The Special Education Needs area is currently forecasting an overspend of £48k. This is due to some posts that had grant funding attached to them to fund some of the post being removed for this financial year.

The costs relating to the Head of Service has come in underspent by £24k during the year due to a change in the management of the service.

There are other small variances that total an underspend of £7k.

4. Education Services Grant - Dr £0k

The final payments of the Education Services Grant (ESG) was £15k lower than the original estimated allocation of £181k. The ESG allocation is re-calculated at the end of the grant to take into account any schools converting to academies during the year. The shortfall was drawn down from the contingency to cover the loss so there is no variation to report. The ESG grant funding has now ceased and will not continue into 2018/19.

5. Schools Budgets (Cr £30k)

There is an overall variance on the Schools Budgets this year on controllable expenditure. This is offset by an overspend on non-controllable expenditure due to more overheads being charged to the DSG budgets. The overall bottom line is balanced and the effect on the General Fund is zero.

Expenditure on Schools is funded through the Dedicated Schools Grant (DSG) provided by the Department for Education (DfE). DSG is ring fenced and can only be applied to meet expenditure properly included in the Schools Budget. Any overspend or underspend must be carried forward to the following years Schools Budget.

The DSG underspent by £32k this year. This will be added to the £1,623k carried forward from 2016/17. The carry forward figure has been adjusted by an Early Year fund adjustment which has reduced the amount we received in 2016/17 by £475k. This gives an estimated DSG balance of £1,180k at the end of the 2017/18 financial year.

The in-year underspend on the DSG of £32k is broken down as follows:-

Free Early Years Education has underspent by £424k this year. The budget for the 2 year old children has overspent by £60k and this is being offset by an underspend for 3 & 4 years old children funding (in both original 15 hours and the new additional 15 hours allocations) of £484k. Due to the underspend in this area it is expected that there will be an element of clawback by DfE in the DSG in the new financial year. The final amount will depend on the impact of the Early Year Census that took place January. Any adjustment will be made retrospectively.

Early Years have also underspent by £105k in the support costs. This is due to a £62k underspend in funding set aside for supporting the introduction of the additional 15 hours and an underspend of £43k in the Disability Access Fund.

The Primary Support Team are currently projecting a £39k underspend due to the service having vacant posts while the service is re-designed (£17k) and underspends on running costs of (£22k).

There is a pressure of £58k on the DSG due to the increase in the rates bills for the maintained schools. The DSG must fund these increases.

The Home and Hospital service has overspent by £279k due to the splitting out of the Nightingale school from the service and general pressures overall. The Home and Hospital service is in the process of being reviewed.

There is an underspend of £98k in the Pupil Support Services area. This is due underspends on running costs (£35k) - mainly due to the under use of agency and consultancy costs to provide the service, and staffing underspends of (£63k).

The Education Welfare service has underspent of £37k due to higher than expected income collection (£17k), underspends on staffing by (£8k) and running costs of (£12k).

The Access & Admissions has overspent by £35k due to higher than expected staffing costs (£54k) that are being offset by underspends on running costs of £19k.

As part of the DSG budget we were expecting £275k income from the schools relating to Excluded Pupils. This income didn't reach the expected level and therefore it has caused a pressure of £129k for the year.

There has been an underspend of £58k on the council's Education Management costs. Staffing costs were underspent by £13k and running costs underspent by £45k.

The original estimate High Need Recoupment at the start of the year was underestimated by £490k. This was adjusted from the overall DSG allocation

SEN placements have overspent by a total of £45k. The overspend was caused by the Maintained Day (£519k), Independent Day (£142k), and Alternative Programmes (£102k). These overspends are then offset with underspends on Independent Boarding Schools (£552k), Maintained Boarding Schools (£85k) and increased income (£98k). Additionally there are other minors overspends of £17k.

SEN Support for clients in Further Education Colleges has underspent by £159k this year. This is due to an underspend in the cost of placing clients with Independent providers. This underspend is partially offset by the cost of placements in colleges.

The DSG funded element of SEN Transport has overspent by £119k due to the new routes that were established last year.

The High Needs Pre-School Service is currently holding a number of vacant posts resulting in a £209k underspend. Some of this underspend will be used in the longer term to fund places at the Riverside as the provision for classes will be transferring there.

The Sensory Support Service is underspent by £40k. This is due to lower than budgeted staffing costs.

A number of areas (SIPS, Early Years Programme, Specialist Support & Disability Service and Outreach & Inclusion Services) have underspent during the year. Darrick Wood Hearing Unit has overspent during the same timeframe. Most of the underspends relate to lower than expected staffing costs, but there is also a small amount that relates to running costs that are not expected to be incurred during the year. Darrick Wood overspends are due to high use of teachers and casual classroom assistants. The total of all of these is an overspend of a £4k.

There is also a total small balance of underspends of £22k. This consists of £10k underspend in the SEN heading, and £12k underspend from the non-SEN headings.

	Variations	£'000
Free Early Education - 2 year olds		60
Free Early Education - 3 & 4 year olds (inc extra 15 hours)	Cr	484
Early Year Support	Cr	62
Disability Access Fund	Cr	43
Primary Support Team	Cr	39
Schools Rates		58
Home & Hospital		279
Pupil Support Services	Cr	98
Education Welfare Officers	Cr	37
Access & Admissions		35
Pupil Referral Costs		129
Central Management costs	Cr	58
High Need Recoupment		490
Other Small Balances	Cr	12
SEN:		
- Placements		45
- Support in FE colleges	Cr	159
- Transport		119
- High Needs Pre-school Service	Cr	209
- Sensory Support	Cr	40
- SIPS	Cr	30
- Darrick Wood Hearing Unit		100
- Specialist Support & Disability Service	Cr	12
- Outreach & Inclusion Service	Cr	43
- Early Support Programme	Cr	11
- Other Small SEN Balances	Cr	10
	Cr	<u>32</u>

6. Other Strategic Functions - Dr £196k

£85k of the overspend relates to the additional cost of the Widmore Centre prior to the EFA taking over the site. The costs cover the Business Rates and the utilities for the building. The transfer of the property to the EFA took longer than was anticipated.

There is a pressure of £111k due to a saving target allocated to Education at the start of the year that has not been identified.

Children's Social Care - Dr £870k

The main areas of under / overspending are shown below. Staffing expenditure remains an issue going forward with considerable overspends on staffing across the division (highlighted in each service area below). There is an ongoing drive to recruit permanent staff which has driven agency numbers down, but levels of agency staff are still significant as numbers have not fallen as fast as expected. This has contributed significantly to the overspend due to the high cost of employing agency staff compared to permanent staff.

As previously reported it has been assumed that further management action will continue to take place in the new financial year. These actions were predicated in the full year effect growth assumption figures in 2018/19. Therefore if it is not successful it could lead to an overspend position.

7. Bromley Youth Support Programme - Cr £167k

There is a final underspend of £142k on staffing across the programme areas including £115k within the Youth Offending Service, mainly as a result of vacant posts not covered by agency staff. Running costs across the service underspent by £51k and the release of a provision in relation to the Connexions service which is no longer required added £100k to the underspend. Offsetting this is an overspend of £126k on income, mainly due to reduced income from schools (£108k).

8. Early Intervention and Family Support - Cr £362k

The Family Support and Contact centres and the Bromley Children's project outturned with an underspend of £362k. In November 2016, a freeze was initiated on running expense budgets that were underspending at that time. Due to the continued overspend in the division it was decided that this would be replicated for 2017/18, with a target of £350k to be saved across the division. The share for this service to be identified was £114k. This was exceeded and the final underspend on running expenses was £226k. In addition there were underspends on staffing and overachievement of income that has contributed to the overall final position. An analysis of the full underspend is shown below:

- Staffing - Cr £105k
- Premises costs - Cr £55k
- Car allowances - Cr £16k
- Supplies and Services - Cr £51k
- Commissioned services - Cr £79k
- Payments to service users - Cr £25k
- Income overachievement - Cr £31k

9. CLA and Care Leavers - Dr £581k

The cost in relation to clients leaving care continues to overspend for both the 16-17 age group and the 18+ age group for whom housing benefit contributes towards the costs.

The budget in relation to clients aged 16 or 17 overspent by £47k. Costs have increased over the past year as children were having to be placed in accommodation with higher levels of support than they previously had, although action was taken to reduce these costs with some success.

For the 18 plus client group there continues to be differences between the amount being paid in rent and the amount reclaimable as housing benefit, mainly due to lack of supply of suitable accommodation and the rental price of properties, resulting in an overspend of £357k. Some additional one off funding had been identified that has offset some of the increased costs in this area.

In addition expenditure relating to the 'Staying Put' grant, where care leavers can remain with their foster carers after the age of 18, overspent by £226k against a grant provision of £113k.

In January 2018 the government announced additional funding to support unaccompanied asylum seeking children. Bromley's share of this funding is £141k, and this has been allocated to the budget to offset some of the unfunded costs of uasc's.

Other costs relating to care leavers overspent by £38k.

Staffing - Dr £54k

Staffing costs continued to put pressure on the budgets during the year due to the use of costly agency staff which accounts for 35% of staffing costs across the division. Although there is currently an ongoing campaign to recruit permanent social workers, which has been successful, the results of this will take some time to work through resulting in continued high costs. Further recruitment efforts need to be successful in order to reduce agency levels and therefore bring spend down to a more manageable level.

10. Fostering, Adoption and Resources - Dr 812k

The budget for children's placements overspent by £812k at year end. This amount is analysed by placement type below:

- Community Homes / Community Homes with Education - Cr £124k
- Boarding Schools - Dr £55k
- Secure Accommodation & Youth on Remand - Dr £224k
- Transport & Outreach services - Dr £136k
- Fostering services (IFA's) - Dr £1,033k
- Fostering services (In-house, including SGO's and Kinship) - Dr £147k
- Adoption placements - Dr £161k

In addition to the variations above, Bromley CCG had allocated additional funding of £750k as a contribution towards the continuing care costs of placements. Additionally, funding of £140k has been secured this year from the Public Health budget which will offset the overall costs.

Additional funding was included in the 2017/18 budget as part of a package of growth within ECHS overall, however placement numbers have increased since the amount required was calculated, resulting in increased expenditure.

Staffing - Dr £70k

Staffing costs continued to put pressure on the budgets during the year due to the use of costly agency staff which accounts for 35% of staffing costs across the division. Although there is currently an ongoing campaign to recruit permanent social workers, which has been successful, the results of this will take some time to work through resulting in continued high costs. Further recruitment efforts need to be successful in order to reduce agency levels and therefore bring spend down to a more manageable level.

11. Referral and Assessment - Cr £77k**No Recourse to Public Funds - Cr £131k**

The final cost to Bromley for people with no recourse to public funding is an underspend of £131k. Additional budget was moved into this area in 2015/16 to deal with a previous overspend on the budget, however there continued to be a cost pressure in this area. Officers have worked to reduce the numbers being funded resulting in a higher underspend compared to the December position.

Other variations - Cr £42k

Other costs relating to the service underspent by £42k.

Staffing - Dr £96k

Staffing costs continued to put pressure on the budgets during the year due to the use of costly agency staff which accounts for 35% of staffing costs across the division. Although there is currently an ongoing campaign to recruit permanent social workers, which has been successful, the results of this will take some time to work through resulting in continued high costs. Further recruitment efforts need to be successful in order to reduce agency levels and therefore bring spend down to a more manageable level.

12. Safeguarding and Care Planning East - Cr £240k

Public Law Outline - Court Ordered Care Proceedings - Cr £389k

Costs in relation to care proceedings were £389k under the budget provision of £798k. The budget for this was increased significantly in 2017/18 as a result of significant costs identified during 2016/17, which outturned with a spend of around £900k. Projections during the year identified reduced costs, which are reflected in the final position.

Staffing - Dr £134k

Staffing costs continued to put pressure on the budgets during the year due to the use of costly agency staff which accounts for 35% of staffing costs across the division. Although there is currently an ongoing campaign to recruit permanent social workers, which has been successful, the results of this will take some time to work through resulting in continued high costs. Further recruitment efforts need to be successful in order to reduce agency levels and therefore bring spend down to a more manageable level.

Other costs relating to the service overspent by £15k.

13. Safeguarding and Care Planning West - Dr £150k

Staffing - Dr £343k

Staffing costs continued to put pressure on the budgets during the year due to the use of costly agency staff which accounts for 35% of staffing costs across the division. Although there is currently an ongoing campaign to recruit permanent social workers, which has been successful, the results of this will take some time to work through resulting in continued high costs. Further recruitment efforts need to be successful in order to reduce agency levels and therefore bring spend down to a more manageable level.

Additional funding - Cr £125k

The Safeguarding West division includes areas such as children with disability and CAMHS. Additional funding has been identified from BCF for the CAMHS service for this year of £125k to cover costs incurred by the service.

Various Expenditure Budgets - Cr £68k

In November 2016, a freeze was initiated on running expense budgets that were underspending at that time. Due to the continued overspend in the division it was decided that this would be replicated for 2017/18, with a sum of £68k being identified this year.

14. Safeguarding and Quality Improvement - Dr £173k

Staffing - Dr £460k

Staffing costs continued to put pressure on the budgets during the year due to the use of costly agency staff which accounts for 35% of staffing costs across the division. Although there is currently an ongoing campaign to recruit permanent social workers, which has been successful, the results of this will take some time to work through resulting in continued high costs. Further recruitment efforts need to be successful in order to reduce agency levels and therefore bring spend down to a more manageable level. This budget holds the bulk of the Post Inspection additional funding, the majority of these posts are filled by agency staff so would incur costs above the budget provision.

Additionally, funding of £350k has been secured this year from the Public Health budget which will offset the overall costs.

Other Expenditure - Dr £63k

Other expenditure overspent by £63k during the year including £20k relating to the purchase of IT equipment and £32k on subscriptions to organisations. There are other general overspends of £11k.

15. Sold Services (net budgets)

Services sold to schools are separately identified in this report to provide clarity in terms of what is being provided. These accounts are shown as memorandum items as the figures are included in the appropriate Service Area in the main report.

Waiver of Financial Regulations

The Council's Contract Procedure Rules state that where the value of a contract exceeds £50k and is to be exempt from the normal requirement to obtain competitive quotations the Chief Officer has to obtain the agreement of the Director of Corporate Services, the Director of Finance and the Director of Commissioning and (where over £100,000) approval of the Portfolio Holder and report use of this exemption to Audit Sub-Committee bi-annually.

Since the last report to the Executive there were 5 waivers agreed for care placements in children's social care over £50k but less than £100k and 6 waivers agreed for over £100k. The waivers quoted relate to the annual cost of the placements, although it should be noted that some of these are short term placements where the final cost can be below these amounts, and would also include placements where there is a third party contributor such as Health.

Since the last report to the Executive, there have been no waivers in the Education area.

Virements Approved to date under Director's Delegated Powers

Details of virements actioned by Chief Officers under delegated authority under the Financial Regulations "Scheme of Virement" will be included in financial monitoring reports to the Portfolio Holder.

Since the last report there has been one virement actioned for £490,000 from Public Health (£290k) and Adult Social Care (£200k) to Children's Social Care to contribute to the MASH team costs.

Details of virements actioned by Chief Officers under delegated authority under the Financial Regulations "Scheme of Virement" will be included in financial monitoring reports to the Portfolio Holder. Since the last report to Executive, 1 virement have been actioned and was for the allocation of the new School Improvement Grant.

Carry Forwards from 2017/18 to 2018/19**MEMBERS' APPROVAL REQUIRED****Grants with Explicit Right of Repayment****EDUCATION, CHILDREN & FAMILIES PORTFOLIO**

8 Delivery Support Fund	69,100
<p>The Early Years Quality and Funding Team, part of the Education Division, successfully bid for money to help benefit the delivery of 30 hours free childcare from the Department for Education. This funding was only confirmed in March 2018 and was received just before the end of the financial year. There are 9 small projects within the bid that the money must be spent on. The money needs to be spent by the 31st August and any money not spent must be returned to DfE.</p>	
Total Expenditure to be Carried Forward	69,100
Total Grant Income	-69,100

Grants with no Explicit Right of Repayment**EDUCATION, CHILDREN & FAMILIES PORTFOLIO**

16 High Needs Strategic Planning Fund	13,019
<p>Phase 2 of the send4change contract has been agreed for £32k, £19k of which was spent by 31st March 2018. This leaves a remainder to carry forward of £13k. The level of work that is still required to be carried out means that we will need the funding in 2018/19 to provide some scope for additional work where required - this is likely to cover contingency around the review of satellite provisions (Phoenix/Griffins), the efficiency and sufficiency strategy, together with the development of an EHC online portal in Bromley, which were endorsed at the SEND Governance Board on 25th January 2018.</p>	
17 SEND Reform Grant	20,013
<p>The 2018/19 SEND reform grant has now been announced (£189k) and this funding is critical to staffing and urgent work that Bromley continues to require in terms of restructuring and immediate changes to services. All remaining funding is therefore requested to be carried forward to pull together 2017/18 and 2018/19 funding to maximise what is available as we implement the action plan that was endorsed at the governance board on 25th January 2018.</p>	
18 School Improvement Grant	46,500
<p>Grant payment received late into the autumn term so insufficient time to plan and implement all interventions. Funding required to carry forward for continuing support to 3 maintained primary schools and two school conference events planned for later in the year focussed on narrowing the achievement gap in schools with underperforming pupils.</p>	
19 Tackling Troubled Families Grant	497,885
<p>This grant is to fund the development of an ongoing programme to support families who have multi faceted problems including involvement in crime and anti social behaviour with children not in education, training or employment. This support is delivered through a number of work streams cross cutting across council departments and agencies. The sum represents the underspend in 2017/18.</p>	

20 Pathfinder Grant	16,489
The money will be used to deliver training and complete some of the unfinished work of 2017/18 during which time cross-borough evaluations have highlighted the key SEND priorities across London for 2018/19.	
21 Early Years Grant - Supporting early education of disadvantaged children	14,800
This funding relates to the purchase of software for the early education of disadvantaged children. The carry forward is required to purchase and implement further IT solutions. There may be a need to use some of the money to fund additional hours for a member of staff to steer this activity through to completion.	
Total Expenditure to be Carried Forward	608,706
Total Grant Income	-608,706

Description	2017/18 Latest Approved Budget £'000	Variation To 2017/18 Budget £'000	Potential Impact in 2018/19
Children's Social Care	32,741	870	The overall full year effect of the Children's Social Care overspend is £748k, analysed as Residential, Fostering and Adoption £1,194k, Leaving Care services (inc Staying Put and Housing Benefit clients) £651k, Public Law Outline Cr £320k and No Recourse to Public Funds Cr £131k. This assumes that management action of £646k is achieved in 2018/19. The full year effect has been dealt with as part of the 2018/19 budget process and therefore there is no overall variance predicted in 2018/19 at this stage. It is assumed that there will be no ongoing staffing full year effect as this will be dealt with by management action

Reconciliation of Latest Approved Budget	£'000
Original Budget 2017/18	45,816
SEN Implementation Grant 2017/18	
- expenditure	225
- income	Cr 225
SEN Pathfinder Grant 2017/18	
- expenditure	28
- income	Cr 28
Step Up To Social Work Grant	
- expenditure	915
- income	Cr 915
SEN Implementation Grant 2016/17	
- expenditure	21
- income	Cr 21
SEN Pathfinder Grant 2016/17	
- expenditure	14
- income	Cr 14
Early Years Grant	
- expenditure	15
- income	Cr 15
LA Conversion Academies Sponsor Support	
- expenditure	28
- income	Cr 28
High Needs Strategic Planning Fund	
- expenditure	140
- income	Cr 140
Tackling Troubled Families Grant	
- expenditure	796
- income	Cr 796
Support of completing ECHP Plans	115
Transfer of Central Placements Team from CE to ECHS	60
R&M Water Treatment	14
Business Rates revaluation	12
Commissioning Support Officer Post	Cr 7
Head of Policy, Projects & programmes Post from CSC to Strategy	Cr 40
PA to deputy Chief Exec post from CSC to Strategy	Cr 19
Transfer of central Placements Team from CSC to Programmes	Cr 79
SEND staffing funding transfer to Education	10
Public Health	
- funding transferred from Public Health	490
- recharge to Public Health	Cr 490
Part funding from Chief Executives Division towards post in CSC	40
Residual share of South London Connexions Consortium balance	Cr 51
ESG Contingency	15
UASC Grant	
- expenditure	141
- income	Cr 141
Merit awards	56
Items Requested this Cycle:	
Tackling Troubled Families	
- expenditure	80
- income	Cr 80
Memorandum Items	
Capital Charges	Cr 1,880
Insurance	Cr 2
Rent Income	Cr 4
Repairs & Maintenance	Cr 18
IAS19 (FRS17)	3,118

Excluded Recharges

647

Latest Approved Budget for 2017/18

47,803