

APPENDIX A

EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME 10TH FEBRUARY 2021								Remarks	
Capital Scheme/Project	Total Approved Estimate	Actual to 31.3.20	Estimate 2020/21	Estimate 2021/22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25	Responsible Officer	
	£'000's	£'000's	£'000's	£'000's	£'000's	£'000's	£'000's		
PROPERTY DIVISION									
Emergency Works on Surplus Sites	312	206	106	0	0	0		Michael Watkins	(Block Capital) Essential to maximise capital receipts
Property Investment Fund	112,553	97,062	491	5,000	10,000	0		Michael Watkins	Various property acquisitions - met from Property Investment Fund, Growth Fund, and Capital Receipts
Civic Centre Development Strategy	15,809	92	1,048	8,669	6,000	0		Cathy Pimm	Approved Executive 18/05/16 and Council 04/07/16
Property Disposal/Feasibility Work (Growth Fund)	250	172	78	0	0	0		Michael Watkins	Executive 24th May 2017. Funded by the Growth Fund
Property Management System	175	0	100	75	0	0		Hannah Jackson	Approved by the Leader on 10/09/2020 Funded from revenue receipts
TOTAL - PROPERTY DIVISION	129,099	97,532	1,823	13,744	16,000	0	0		
RESOURCES DIRECTORATE									
IT Transformation	5,766	3,715	1,355	696	0	0		Vinit Shukle	Approved by Exec 28/11/18
SharePoint Productivity Platform upgrade/replacement	1,500	194	500	806	0	0		Vinit Shukle	
Customer Services IT System Replacement	958	15	85	300	279	279		Duncan Bridgewater	
Financial Systems Replacement	1,550	0	140	1,360	50	0		James Mullender	Agreed by Council on 24/02/20.
Social Care Case Management System IT	3,000	262	99	2,639	0	0		Naheed Chaudhry	Exec approved 12 Sept 2018 - £2.7m from Social Care Grant and £0.3m from PCT learning scheme
HR/Payroll System Replacement	1,650			775	875				
TOTAL RESOURCES DIRECTORATE	14,424	4,186	2,179	6,577	1,204	279	0		
TOTAL EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO	143,523	101,718	4,002	20,321	17,204	279	0		

APPENDIX B

EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME 2020/21 - 3RD QUARTER MONITORING				
Capital Scheme/Project	3RD QUARTER 2020/21			Responsible Officer Comments
	Estimate Nov 2020	Actual to Jan 2021	Revised Estimate Feb 2021	
	£'000	£'000	£'000	
PROPERTY DIVISION				
Emergency Works on Surplus Sites	106	30	106	(Block Capital) Essential to maximise capital receipts. To prepare surplus sites for disposal and to cover any emergency works.
Property Investment Fund	491	0	491	Additional £15m capital receipts to fund future acquisition (approved Exec 11/02/15). Purchase for Trinity House was completed Late March/ Early April'17. Two further property purchases were approved at December Executive Meeting. £15.4m budget rephasing requested at Nov 2019 Exec with £150k to 2019/20, £243k to 2020/21, £5m to 2021/22 and £10m to 2022/23.
Civic Centre Development Strategy	1,048	258	1,048	Feasibility study has now been completed and report being prepared for Executive to determine if project proceeds to next stage.
Property Disposal / Feasibility Work (Growth Fund)	78	0	78	Feasibilities being carried out on a number of schemes. These are being progressed until planning approval and on-site development by contractor is underway.
Property Management System	100	0	100	Approved by the Leader on 10/09/2020 Funded from revenue receipts
TOTAL PROPERTY DIVISION	1,823	287	1,823	

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Capital Scheme/Project	3RD QUARTER 2020/21			Responsible Officer Comments
	Estimate Nov 2020	Actual to Jan 2021	Revised Estimate Feb 2021	
	£'000	£'000	£'000	
RESOURCES DIRECTORATE				
IT Transformation scheme	1,355	47	1,355	Approved by Exec 28 Nov 2018. Network hardware including UPS ordered. Total spend for 2020/21 anticipated to be approx £1.3m with remaining £348k to be rephased to 2021/22.
SharePoint Productivity Platform upgrade/replacement	500	175	500	Officers now taking a tactical solution to move to Sharepoint 2010 from 2007 version, before finally moving to new platform of Office 365. Ongoing project which is gaining momentum. This scheme will now be delivered in-line with the IT Transformation scheme to ensure there is no duplication. Anticipate spend of £800k this year with £806k to be rephased to FY21/22.
Customer Services IT System Review	550	33	85	Scoping, solution analysis and business process mapping is now complete. Technical designs have been developed and are awaiting final approval.
Financial Systems Replacement	435	0	140	"Scheme approved by Executive on 12th February 2020 to procure and implement a new Financial System to replace the existing Oracle E-Business Suite R12, and in-house developed budget monitoring systems (EBM and FBM). The scheme was delayed slightly due to the impact of COVID-19 and essential upgrades required for other financial systems. Following the decision by the Leader in November 2020 to procure Oracle Cloud ERP system, officers have conducted a procurement exercise for a System Integrator to implement the system through the G-Cloud framework. It is currently expected that a contract will be awarded in March 2021 and that implementation work will commence in April 2021"
Social Care Case Management System IT	99	1,319	99	Programme budget agreed Sept 2018 (Report ED10868). Award of contract to purchase new system May 2020 (Report CEF20010B). Specialist resources to implement system procured, programme on track to go live by March 2022.
HR/Payroll System Replacement	0	0	0	Resources set aside by Executive 10/02/21
TOTAL RESOURCES DIRECTORATE	2,939	1,574	2,179	
EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO	4,762	1,861	4,002	