

**Decision Maker:** HEALTH AND WELLBEING BOARD

**Date:** 31 March 2022

**Title:** Integrated Commissioning Board Update

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**Ward:** All

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1. Summary

The Integrated Commissioning Board provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley health and care partner agencies. It is an officer led board and reports to the Health and Wellbeing Board on its work twice a year.

This report provides a brief summary of the current workload of the Board.

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2. Reason for Report going to Health and Wellbeing Board

The Integrated Commissioning Board has a specific role in supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy and giving oversight to the Better Care Fund. The Board provides twice yearly update reports on progress to the Health and Wellbeing Board at mid-year (Sept/October) and year end (March/April).

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3. **SPECIFIC ACTION REQUIRED BY HEALTH AND WELLBEING BOARD AND ITS CONSTITUENT PARTNER ORGANISATIONS**

The Health and Wellbeing Board is required to note the current workload of the Integrated Commissioning Board as summarised in 4.4 of this report.

## Health & Wellbeing Strategy

The work of the Integrated Commissioning report will have a direct and or indirect impact on all of Bromley's Health & Wellbeing Strategy Indicators

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## Financial

1. Cost of proposal: Not applicable
  2. Ongoing costs: Not Applicable
  3. Total savings: Not Applicable:
  4. Budget host organisation: n/a
  5. Source of funding: n/a
  6. Beneficiary/beneficiaries of any savings: n/a
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## Supporting Public Health Outcome Indicator(s)

The work of the Integrated Commissioning Board report will have a direct and or indirect impact on all of Bromley's Public Health Outcome Indicators

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## 4. COMMENTARY

### 4.1 Background to the Integrated Commissioning Board

The Integrated Commissioning Board (ICB) provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley health and care partner agencies. Its key responsibilities include:

- Leading and directing arrangements for integrated commissioning of health and social care within the borough of Bromley
- Supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy.
- Overseeing the management of joint resources that enable effective integrated commissioning programmes
- Producing a Local Plan, which allows the Council and SELCCG (Bromley) to draw down the Better Care Fund (BCF)
- Develop a co-ordinated approach to managing and developing the local provider market across health and care services.
- Ensuring the SELCCG (Bromley) and the Council are well positioned to meet the emerging requirements from legislation, national/regional policy or best practice guidance.

The Board is an officer led working group and is co-chaired by the Council's Director of Adults Services, Kim Carey, and the CCG's Borough Director for Bromley, Angela Bhan.

### 4.2 The Integrated Commissioning Service

A key outcome of the Board's work in 2019/20 was the creation of an Integrated Commissioning Service that brought together the health and care commissioning teams for out of hospital and community services from across the Council and the Bromley Borough service from South East London CCG. Led by an Assistant Director for Integrated Commissioning, who works across the Council and CCG, this new service plays a key role in supporting the work of the Board. The new service was established in April 2020.

### 4.3 The Integrated Commissioning Board Work Programme 2021/2022

The current workload of the Board is as follows:

Project/Programme	Detail	Next steps
One Bromley Local Care Partnership	Supporting the work of the One Bromley Local Care Partnership and Integrated Care System developments	The new Integrated Care Service arrangements for South East London come into effect on 1 July 2022. Governance arrangements include a Local Care Partnership Board for Bromley
Ageing Well Strategy	Multi-agency health and care strategy for older people	Delivering on Action Plan
Learning Disabilities Strategy	Multi-agency health and care strategy for adults with a learning disability	A Partnership Board to lead on the strategy was launched in October 2020
Care Homes Market Position	A market position statement for care homes has been in	This work is being reviewed due to the impact of Covid-19 on

Statement	development over the last year	care homes. A statement will be published in 2022/23
Integrated Mental Health and Wellbeing Strategy	Multi-agency health and care strategy for adults needing mental health services support	An Action Plan was agreed at the Board in September 2020 and has now been consulted on with the LBB Policy & Development Scrutiny Committee.  The strategy will be reviewed and refreshed in 2022 year with a focus on the impact of the pandemic
The Bromley Community Mental Health Services (CMHS) Transformation Programme	With new government funding delivering a 3-year programme to transfer community based mental health services in alignment with the Integrated Mental Health and Wellbeing Strategy (see above)	Initial priorities and plans for investment in 2021/22 agreed by the Integrated Commissioning Board in March 2021.
Falls Project	Implementing a new therapies response to falls	Learning from Covid and developing pathways with Kings College Hospital NHS Trust
All Ages Autism Board Action Plan	Multi-agency action plan focused on improving advice, information and support to children and adults with autism	The All Ages Autism Board is consulting on the local strategy presently
Integrated Therapies Programme (including Community Equipment Service)	Programme of work to consider all therapies provision and look at how services and professionals can work better together and with clearer pathways.	Proposals on changes to children's therapies were agreed at the Board in March and are now being discussed with schools and other stakeholders.  Work on reviewing the Community Equipment Service began in Autumn 2020. The service will be put to tender later this year
Hospital Discharge and Single Point of Access (SPA)	Multi-agency programme and integrated service to support hospital discharge and with Single Point of Access (SPA) integrated service supporting Covid-19 hospital discharge	This service is now jointly commissioned as a permanent service.  The current discharge arrangements are under review and will need to be remodelled to take account of post covid changes to regulations and government funding
End of Life Programme	Establishing a new programme of work to consider end of life care provision	A new End of Life Board was launched in October 2020

Child and Adolescent Mental Health (CAMHS) Programme	Recommissioning of the CAMHS provision and development of trailblazer project	A new CAMHS contract was awarded to Bromley Y 2020 and started in April 2021
Better Care Fund (BCF) and iBCF	Oversight of Bromley allocation of funds that support joint health and care working	Ongoing oversight of the fund – reported separately to the Health and Wellbeing Board  The Bromley Better Care Fund Plan for 2021/22 was submitted to NHS England in November 2021
Domiciliary Care	Recommissioning domiciliary care services	The new service contracts began on 27 August 2021 and with mobilisation still under way
Special Educational Needs and Disabilities (SEND) Commissioning	Linked to SEND Governance Board work programme, delivery of key aspects on the SEND Reforms as well as improvements to commissioned services	Post-inspection action plan completed  Development of proposal for new free school in Bromley with an integrated health/care offer
Personalisation	Roll out of personal health and care budgets across services. Work instigated to improve infrastructure to support personalised services.	A joint infrastructure to expand Personal Health Budgets and Direct Payments across LBB and NHS services was launched in January 2022
Primary and Secondary Interventions Service – (Bromley Well)	Recommissioning of health and care preventative services for September 2022 (Bromley Well Service)	The contract award will be made by the Council's Executive on 30 March 2022
Working Together to Improve Health & Social Care for All - Government White Paper	The White Paper brings together proposals that build on the recommendations made in <a href="#">Integrating care: next steps to building strong and effective integrated care systems across England</a> .	The CCG/LBB Bromley Borough Based Board is leading on the response to the emerging new legislation on future health and care joint working
Children & Young People's Integrated Commissioning Programme	Programme of work covering the review of children's therapy services; a review of community paediatrics, and; the recommissioning of children and young people's services from Bromley Healthcare	A senior integrate commissioner post has been appointed to lead this work across the CCG and LBB
Assistive Technology	A business case has been agreed to test out the introduction of some new innovations to support services and residents	A programme of pilots is being developed

<b>New:</b> Mental Health Recovery & Rehab / Support & Accommodation	Recommissioning of supported rehabilitative accommodation schemes	Project at initial stage
<b>New:</b> Bromley Healthcare Assurance	A sub-group of the Board is leading on assurance of Bromley Healthcare Services following the publication of their CQC inspection report in February 2022	The Board will receive updates on progress

## 5. IMPACT ON VULNERABLE PEOPLE AND CHILDREN

The Integrated Commissioning Board is focused on improving health and care outcomes for all Bromley residents and has a specific focus on improving outcomes for the Borough's most vulnerable adults and children.

## 6. FINANCIAL IMPLICATIONS

There are no direct financial implications arising from this report.

The Integrated Commissioning Board has oversight of the Better Care Fund and Improved Better Care Fund allocations, the 2020/21 budgets for which are £25.3m and £6.3m respectively.

<b>Non-Applicable Sections:</b>	<ul style="list-style-type: none"> <li>• LEGAL IMPLICATIONS</li> <li>• IMPLICATIONS FOR OTHER GOVERNANCE ARRANGEMENTS, BOARDS AND PARTNERSHIP ARRANGEMENTS, INCLUDING ANY POLICY AND FINANCIAL CHANGES, REQUIRED TO PROCESS THE ITEM</li> <li>• COMMENT FROM THE DIRECTOR OF AUTHOR ORGANISATION</li> </ul>
Background Documents: (Access via Contact Officer)	Agenda and papers for the Integrated Commissioning Board