

EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME Q3 2022/23									
Scheme	Total approved estimate	Spend up till 31.03.22	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25	Estimate 2025/26	Estimate 2026/27	Responsible officer	Remarks
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Emergency Works on Surplus Sites	312	236	76	0	0	0	0	Watkins, Mike	(Block Capital) Essential to maximise capital receipts
Property Investment Fund	112,553	97,080	15,473	0	0	0	0	Watkins, Mike	Various property acquisitions - met from Property Investment Fund, Growth Fund, and Capital Receipts
Project Smith	36,780	350	15,460	20,970	0	0	0	Watkins, Mike	Approved Executive 18/05/16 and Council 04/07/16; revision to be put to Executive 30 November 2022
Property Disposal/Feasibility Work - Growth Fund	250	205	45	0	0	0	0	Watkins, Mike	Executive 24th May 2017. Funded by the Growth Fund
Property Management System	175	82	93	0	0	0	0	Jackson, Hannah	Approved by the Leader on 10/09/2020 Funded from revenue receipts
Operational Estates Maintenance	23,757	0	3,500	7,500	7,500	5,257	0	Jackson, Hannah	Exec 09/02/22
Net adjustments to OPR	39,201	0	-3,500	15,067	10,067	17,567	0	Jackson, Hannah	To be put to Exec 18/01/23
North Block solar PV Installation	100	0	100	0	0	0	0	Bowrey, Sara	Exec 030/03/22
Health & Wellbeing Centre (Adventure Kingdom)	10,119	33	142	9,943	0	0	0	Watkins, Mike	Exec 09/02/22
<b>Subtotal - Property</b>	<b>223,247</b>	<b>97,987</b>	<b>31,388</b>	<b>53,480</b>	<b>17,567</b>	<b>22,824</b>	<b>0</b>		
IT Transformation	5,766	4,657	1,109	0	0	0	0	Shukle, Vinit	Approved by Exec 28/11/18
IT digitisation	6,500	0	0	0	2,000	3,000	1,500	Shukle, Vinit	To be put to Exec 18/01/23
SharePoint Productivity Platform upgrade/replacement	1,500	1,191	309	0	0	0	0	Shukle, Vinit	
Customer Services IT System Replacement	761	318	300	143	0	0	0	Bridgewater, Duncan	
Financial Systems Replacement	1,550	586	364	600	0	0	0	Mullender, James	Agreed by Council on 24/02/20.
Social Care Case Management System	3,536	3,112	424	0	0	0	0	Chaudhry, Naheed	Exec approved 12 Sept 2018 - £2.7m from Social Care Grant and £0.3m from PCT learning scheme
HR/Payroll System Replacement	1,650	0	1,650	0	0	0	0	Downie, Emma	
Legal Case Management System	355	0	184	90	40	40	0	Iqbal, Shupriya	
<b>Subtotal - Resources</b>	<b>21,618</b>	<b>9,863</b>	<b>4,341</b>	<b>833</b>	<b>2,040</b>	<b>3,040</b>	<b>1,500</b>		
<b>Total for portfolio</b>	<b>244,865</b>	<b>107,850</b>	<b>35,729</b>	<b>54,313</b>	<b>19,607</b>	<b>25,864</b>	<b>1,500</b>		

## EXECUTIVE, RESOURCES &amp; CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME Q3 2022/23

Scheme	Estimate 2022/23 as at Feb 2022	Actual at end Nov (partial Q3) 2022/23	Estimate 2022/23 as at end Nov (partial Q3 2022/23)	Commentary
	£'000	£'000	£'000	
Emergency Works on Surplus Sites	0	3	76	(Block capital) Essential to maximise capital receipts. To prepare surplus sites for disposal and to cover any emergency works.
Property Investment Fund	0	-32	15,473	Additional £15m capital receipts to fund future acquisition (approved Exec 11/02/15). Purchase for Trinity House was completed Late March/ Early April '17. Two further property purchases were approved in December Executive Meetings. £15.4m budget rephasing to be requested for Nov 2019 Exec with £150k to 2019/20, £243k to 2020/21, £5m to 2021/22 and £10m to 2022/23.
Project Smith	0	14	15,460	Feasibility study has now been completed and report being prepared for Executive to determine if project proceeds to next stage.
Property Disposal/Feasibility Work-Growth Fund	0	0	45	Feasibilities being carried out on a number of schemes. These are being progressed until planning approval and on-site development by contractor is underway, and the costs will then be transferred to according scheme code.
Property Management System	0	23	93	
Operational Estates Maintenance	0	0	0	
North Block solar PV Installation (Exec 30/03/22)	0	0	100	New scheme - Exec 30/03/22
Health & Wellbeing Centre (Adventure Kingdom)	0	233	142	
<b>Subtotal - Property</b>	<b>0</b>	<b>241</b>	<b>31,389</b>	

IT Transformation	0	69	1,109	Approved by Exec 28 Nov 2018. Network hardware including UPS ordered. Total spend for 2020/21 anticipated to be approx £1.3m with remaining £348k to be rephased to 2021/22.
IT digitisation		0	0	Scheme to be added at Exec 18/01/23
SharePoint Productivity Platform upgrade/replacement	0	43	309	Officers now taking a tactical solution to move to Sharepoint 2010 from 2007 version, before finally moving to new platform of Office 365. Ongoing project which is gaining momentum. This scheme will now be delivered in-line with the IT Transformation scheme to ensure there is no duplication. Anticipate spend of £800k this year with £806k to be rephased to FY21/22.
Customer Services IT System Replacement	0	68	300	System implementation and configuration work complete. System is now live. Decommissioning work of old system to commence and due for completion early 2022. £175K of budget approved by Exec to be aligned to website redesign project.  UPDATE Q1 2223 - £72k rephased from 22/23 into 23/23 - propose to seek Member approval to use this for further web/customer developments currently under investigation.
Financial Systems Replacement	0	212	364	Scheme approved by Executive on 12th February 2020 to procure and implement a new Financial System to replace the existing Oracle E-Business Suite R12, and in-house developed budget monitoring systems (EBM and FBM). The scheme was delayed slightly due to the impact of COVID-19 and essential upgrades required for other financial systems. Following the decision by the Leader in November 2020 to procure the Oracle Cloud ERP (Enterprise Resource Planning) system, officers awarded a contract through the G-Cloud framework in March 2021 to Namos Solutions to implement the system. The main ERP element went live in April 2022, just 3 weeks later than originally planned, and the Enterprise Performance Management (EPM) element which replaces EBM and FBM was completed in August 2022 with the Financials element rolled out to Finance staff in September.
Social Care Case Management System	0	205	424	Programme budget agreed Sept 2018 (Report ED10868). Award of contract to purchase new system May 2020 (Report CEF20010B). Specialist resources to implement system procured, programme on track to go live by March 2022.
HR/Payroll System Replacement	0	1,215	1,650	The current HR/Payroll software and support contract ends in June 2023 however to allow for time for parallel run testing of payroll results in new software, any new system needs to be ready for January 2023.
Legal Case Management System	0	0	184	UPDATE Q1 2223 - we have entered into contract with Iken for the Case Management System and will also enter into contract with Bundledocs for the bundling software. The contract and associated implementation expenditure will be phased as shown.
<b>Subtotal - Resources</b>	<b>0</b>	<b>1,812</b>	<b>4,341</b>	
<b>Total for portfolio</b>	<b>0</b>	<b>2,053</b>	<b>35,730</b>	