

EXECUTIVE, RESOURCES & CONTRACTS PORTFOLIO - APPROVED CAPITAL PROGRAMME Q3 2023/24									
Scheme	Total approved estimate	Spend to 31.03.23	Estimate 2023/24	Estimate 2024/25	Estimate 2025/26	Estimate 2026/27	Estimate 2027/28	Responsible officer	Remarks
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Emergency Works on Surplus Sites	312	265	0	47	0	0	0	Essex, Darren	(Block Capital) Essential to maximise capital receipts
Property Investment Fund	103,895	97,064	0	3,416	3,415	0	0	Essex, Darren	Various property acquisitions - met from Property Investment Fund, Growth Fund, and Capital Receipts
RAAC surveys and remedial works	3,000	0	0	3,000	0	0	0	Essex, Darren	For approval by Exec 29/11/23
Churchill Court	38,000	466	25,284	12,250	0	0	0	Essex, Darren	Approved Executive 18/05/16 and Council 04/07/16; revision approved by Executive 30 November 2022
Property Disposal/Feasibility Work - Growth Fund	250	224	0	26	0	0	0	Essex, Darren	Executive 24th May 2017. Funded by the Growth Fund
Property Management System	175	118	57	0	0	0	0	Jackson, Hannah	Approved by the Leader on 10/09/2020 Funded from revenue receipts
Existing consolidated OPR budgets	0		22,567	17,567	22,824	0	0	Essex, Darren	
OPR budgets reflected in individual portfolios	0		-22,567	-17,567	-17,567	0	0	Essex, Darren	
OPR - surface car parks	1,060	0	12	225	823	0	0	Essex, Darren	
OPR - cemetery properties	912	0	10	450	452	0	0	Essex, Darren	
OPR - Churchill Theatre	4,500	0	2	4,498	0	0	0	Essex, Darren	
OPR - Central Library	500	0	0	500	0	0	0	Essex, Darren	
OPR - contingency	4,000	0	0	0	0	4,000	0	Essex, Darren	
North Block solar PV Installation	100	0	100	0	0	0	0	Bowrey, Sara	Approved by Executive 30/03/22
Health & Wellbeing Centre (all)	10,119	382	886	8,750	250	0	0	Essex, Darren	Approved by Executive 09/02/22
Subtotal - Property	166,823	98,519	26,351	33,162	10,197	4,000	0		
IT Transformation	5,766	4,772	994	0	0	0	0	Shukle, Vinit	Approved by Executive 28/11/18
IT Digitalisation	6,500	0	0	2,000	3,000	1,500	0	Shukle, Vinit	Approved by Executive 18/01/23
SharePoint Productivity Platform upgrade/replacement	1,500	1,298	202	0	0	0	0	Shukle, Vinit	
Public Switched Telephone Network (PSTN) Switch Off	1,000	0	0	1,000	0	0	0	Shukle, Vinit	Subject to approval Executive 07/02/24
Customer Services IT System Replacement	761	468	293	0	0	0	0	Bridgewater, Duncan	
Financial Systems Replacement	1,350	890	210	250	0	0	0	Mullender, James	Agreed by Council on 24/02/20
Social Care Case Management System	4,236	3,889	347	0	0	0	0	Shukle, Vinit	£700k supplementary estimate for approval by Executive 29/11/23
HR/Payroll System Replacement	1,650	1,068	582	0	0	0	0	Downie, Emma	
Legal Case Management System	355	140	135	40	40	0	0	Iqbal, Shupriya	
Subtotal - Resources	23,118	12,525	2,763	3,290	3,040	1,500	0		
Total for Portfolio	189,941	111,044	29,114	36,452	13,237	5,500	0		

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Scheme	Estimate 2023/24 as at Jan 2023	Actual at Q3 2023/24	Estimate 2023/24 as at Q3	Commentary
	£'000	£'000	£'000	
Emergency Works on Surplus Sites	0	0	0	(Block capital) Essential to maximise capital receipts. To prepare surplus sites for disposal and to cover any emergency works.
Property Investment Fund	0	35	0	
RAAC surveys and remedial works	0	18	0	Approved by Executive 29/11/23
Churchill Court	20,970	22,533	25,284	
Property Disposal/Feasibility Work - Growth Fund	0	0	0	Feasibilities being carried out on a number of schemes. These are being progressed until planning approval and on-site development by contractor is underway, and the costs will then be transferred to according scheme code.
Property Management System	0	11	57	
Existing consolidated OPR budgets	22,567	0	22,567	
OPR budgets reflected in individual portfolios	0	0	-22,567	
OPR - surface car parks	0	0	12	
OPR - cemetery properties	0	0	10	
OPR - Churchill Theatre	0	2	2	
OPR - Central Library	0	0	0	New scheme - Executive Oct 2023 (funded from OPR Churchill Theatre budget)
OPR - contingency	0	0	0	
North Block solar PV Installation	0	0	100	Approved by Executive 30/03/22
Health & Wellbeing Centre	9,943	369	886	
Subtotal - Property	53,480	22,968	26,352	
IT Transformation	0	277	994	As part of the IT Transformation programme, it is envisaged that the Cloud project will complete this financial year.
IT Digitalisation	0	0	0	Approved by Executive 18/01/23. No spend anticipated until 2024/25
SharePoint Productivity Platform upgrade/replacement	0	6	202	Work continues as part of the Digitalisation programme to configure SharePoint for external sharing, and integration with E5 security apps and policies as well as M365 apps. Work is on track and projected spend in FY24/25.
Customer Services IT System Replacement	143	23	293	System implementation and configuration work complete. System is live and decommissioning work of the old system was completed in May 23. Website phase 2 analysis in progress and proposal to seek Member approval to use the remaining budget for further web/customer developments is currently under investigation. System implementation and configuration work complete. System is now live.
Financial Systems Replacement	600	15	210	Scheme approved by Executive February 2020 to procure and implement a new Financial System to replace the existing Oracle E-Business Suite R12, and in-house developed budget monitoring systems (EBM and FBM). The scheme was delayed slightly due to the impact of COVID-19 and essential upgrades required for other financial systems. Decision by the Leader in November 2020 to procure the Oracle Cloud ERP (Enterprise Resource Planning) system. The main ERP element went live in April 2022, just 3 weeks later than originally planned, and the Enterprise Performance Management (EPM) element which replaces EBM and FBM was completed in August 2022.
Social Care Case Management System	0	125	347	Programme budget agreed Sept 2018 (Report ED10868). Award of contract to purchase new system May 2020 (Report CEF20010B). £700k supplementary estimate for approval by Exec 29/11/23 to meet cost pressures.
HR/Payroll System Replacement	0	587	582	The current HR/Payroll software and support contract ends in June 2023 however to allow for time for parallel run testing of payroll results in new software, any new system needs to be ready for January 2023. System went live in April 2023.
Legal Case Management System	90	18	135	A contract has been entered into with Iken for the Case Management System and will also enter into contract with Bundledocs for the bundling software.
Subtotal - Resources	833	1,051	2,763	
Total for portfolio	54,313	24,019	29,115	